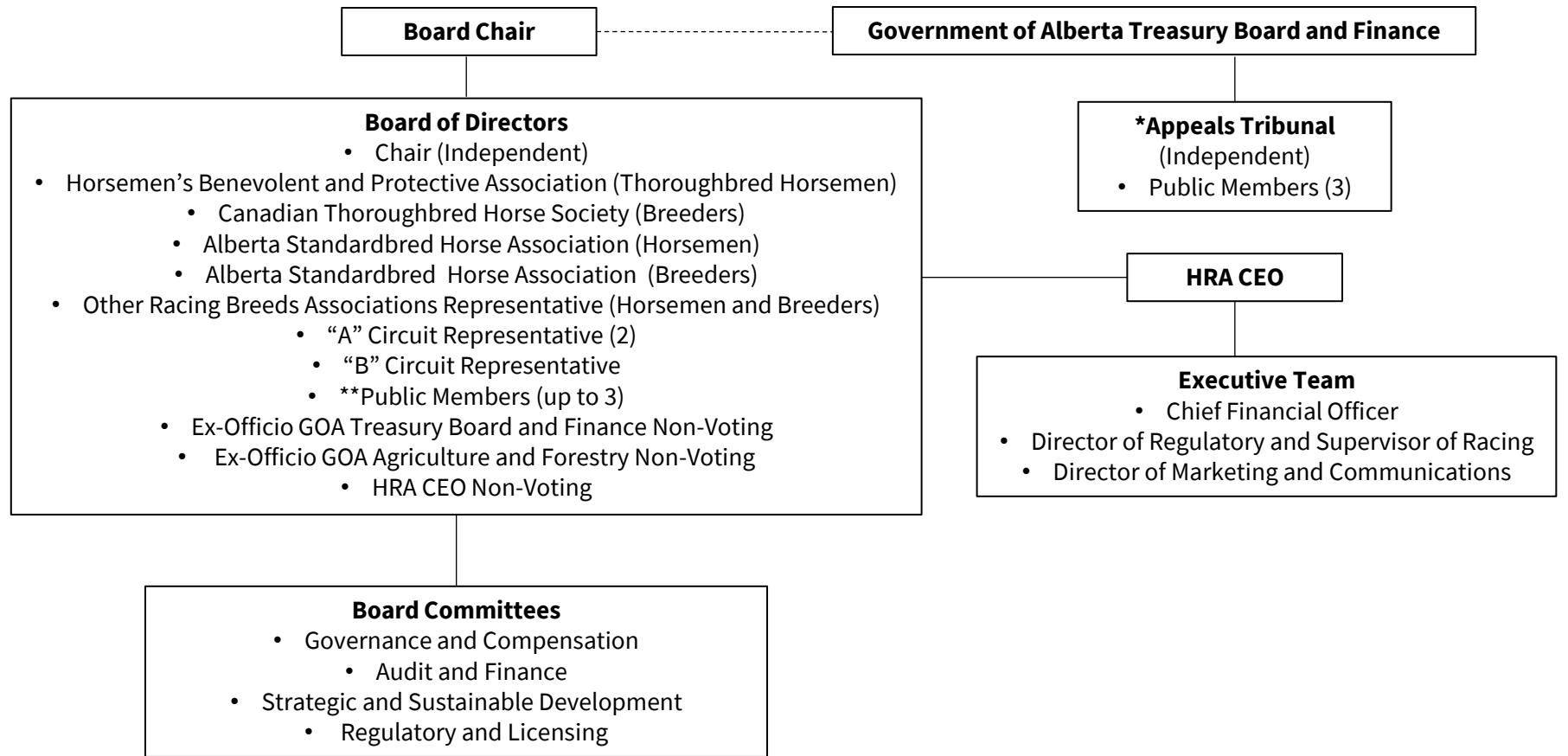


## Horse Racing Alberta – Organizational Chart 2021



- \*Appeals Tribunal Public Members appointed by Alberta Treasury Board and Finance
- \*\*Board Public Members appointed by the Board